



# Fiscal Year 2012-13 Year End Financial Status Report

County of San Luis Obispo

## Introduction

In accordance with the Board's adopted policy related to Ongoing Budget Administration, this Year End Financial Status Report provides an overview of the County's financial position at the end of Fiscal Year 2012-13. The purpose of the Year End Financial Status Report is to provide the Board and public with a clear view of the County's financial position at year-end, compared to the initial budget and mid-year projections.

The Year End Financial Status Report begins with an overview of the approach that County staff took in preparing the FY 2012-13 budget. The remainder of the report is organized in following sections:

**Section 1** - an overview of the County's financial position at the end of the fiscal year, as well as brief summaries of noteworthy departmental fiscal variances and operational issues.

**Section 2** - a listing of all personnel changes approved by the Board of Supervisors during the fourth quarter.

**Section 3** - an update on the Completed Capital and Maintenance Projects managed by the General Services Agency.

**Section 4** - an update on the Completed Capital and Maintenance Projects managed by the Public Works Department.

**Section 5** - miscellaneous financial items for the Board's consideration, such as requests from departments for acceptance of gift funds and donations and discharge of bad debt.

**Section 6** - an overview of departmental goals and performance measures in FY 2012-13.

### Looking Back- Fiscal Year 2012-13 Budget Development:

Fiscal Year 2012-13 represented year five of the County's (now) "Seven Year Pain Plan" which began in FY 2008-09. Though less challenging than FY 2011-12, the County still faced the predicament of how to close a \$2 million status quo budget gap when developing the FY 2012-13 budget. The \$2 million gap was closed by implementing the approaches contained in the "Seven Year Pain Plan"—using a combination of short and long-term solutions in an effort to achieve structural balance at the end of seven years. In following with the plan, the FY 2012-13 budget gap was closed using almost \$300,000 of "short-term" solutions and \$1.7 million of ongoing expenditure reductions.

### Board Policy: Ongoing Budget Administration

It shall be the responsibility of the County Administrative Officer to submit Quarterly Financial Status Reports to the Board of Supervisors. These reports shall provide a projection of expenditures and revenues, identifying projected variances. They may also include recommendations and proposed corrective actions which may include mid-year reductions.

Ongoing expenditure reductions were achieved by reducing the level of General Fund support to departments in accordance with the priorities set by your Board: meeting legal mandates, paying debt service and public safety (in that order). The General Fund support target for the four public safety departments was flat with their FY 2011-12 adopted amount while the General Fund support for most non-public safety departments was reduced by 1% - 5%. One noteworthy exception was the Roads budget, which included a 15% reduction in General Fund support.

## Section 1 Overview of Financial Position

The County continued to face fiscal challenges in this fifth year of the economic downturn, though not as difficult as the prior four years. Faced with a \$2 million gap moving into FY 2012-13, the County continued to take steps to cut expenditures in the short term and to implement longer-term solutions aimed at shrinking the structural gap. While learning to operate in the current economic environment has certainly been a challenge, spending levels at the end of FY 2012-13 clearly demonstrate that the County's efforts to develop a long term solution to the fiscal crisis are paying off.

The table to the right shows the final percentages as compared to the adjusted budget for both expenditures and revenue for all funds and for the General Fund.

The summary table on the next page shows the year-end status of all General Fund Departments. Some departments (Health Agency, Social Services, Human Resources and General Service Agency) include more than one fund center which are displayed on the summary table at the agency or departmental level, rather than individually. Internal Service Funds, Enterprise Funds and Special Revenue Funds are not shown, as these Fund Centers maintain their funding outside of the General Fund.

<b>Expense &amp; Revenue All Funds Comparison</b>		
	Year End FY 2011-12	Year End FY 2012-13
Expenditures	82%	81%
Revenue Realized	91%	91%
<b>Expense &amp; Revenue General Fund Comparison</b>		
	Year End FY 2011-12	Year End FY 2012-13
Expenditures	91%	91%
Revenue Realized	97%	99%

The total FY 2012-13 savings contributed by General Fund departments is approximately \$8 million below the total adjusted budget amount for General Fund support.

A discussion of the drivers behind the significant overall favorable variance is provided following the summary table as well as a follow up on other issues that were brought to the Board's attention during prior quarters.

Title	2012-13 Budgeted + Adjustments General Fund support	2012-13 Actuals + Encumbrances General Fund support	\$ Diff	% diff
DISTRICT ATTORNEY*	8,672,834	8,741,194	68,360	1%
CHILD SUPPORT SERVICES	0	0	0	0%
HEALTH AGENCY (5 Fund Centers)	16,693,315	16,693,315	0	0%
SOCIAL SERVICES (4 Fund Centers)	7,073,621	7,073,621	0	0%
VETERANS SERVICES	392,740	391,146	(1,594)	0%
PUBLIC DEFENDER	5,484,029	5,456,345	(27,684)	-1%
MAINTENANCE PROJECTS	5,256,386	5,228,803	(27,583)	-1%
HUMAN RESOURCES (2 Fund Centers)	2,893,506	2,868,232	(25,274)	-1%
CONTRIBUTIONS TO OTHER AGENCIES	1,535,828	1,508,103	(27,725)	-2%
BOARD OF SUPERVISORS	1,687,906	1,655,503	(32,403)	-2%
GENERAL SERVICES AGENCY (2 Fund Centers)	14,113,618	13,388,837	(724,781)	-5%
AUDITOR-CONTROLLER	3,999,889	3,812,995	(186,894)	-5%
PUBLIC WORKS SPECIAL SERVICES	1,530,032	1,458,507	(71,525)	-5%
FARM ADVISOR	470,657	447,855	(22,802)	-5%
WASTE MANAGEMENT	632,057	599,919	(32,138)	-5%
SHERIFF-CORONER	38,415,055	36,442,551	(1,972,504)	-5%
GRAND JURY	138,425	131,042	(7,383)	-5%
COUNTY COUNSEL	3,782,632	3,568,213	(214,419)	-6%
ASSESSOR	8,553,642	8,048,854	(504,788)	-6%
COUNTY FIRE	12,488,962	11,472,775	(1,016,187)	-8%
AGRICULTURAL COMMISSIONER	2,107,344	1,915,170	(192,174)	-9%
ADMINISTRATIVE OFFICE	1,697,482	1,502,564	(194,918)	-11%
PROBATION DEPARTMENT	9,065,577	7,907,772	(1,157,805)	-13%
PLANNING & BUILDING DEPARTMENT	6,634,822	5,610,125	(1,024,697)	-15%
TREAS-TAX COLL-PUBLIC ADM	1,631,379	1,338,934	(292,445)	-18%
EMERGENCY SERVICES	206,843	152,015	(54,828)	-27%
CLERK/RECORDER	421,566	174,248	(247,318)	-59%
COURT OPERATIONS**	-112,488	-261,160	(148,672)	-132%
<b>Sub Total</b>	146,794,825	138,586,284	(8,208,541)	-6%
 NON-DEPARTMENTAL REVENUES	 (146,687,321)	 (158,570,482)	 (11,883,161)	 8%
 <b>General Fund Total</b>	 107,504	 (19,984,198)	 (20,091,702)	

*\*The \$68,360 additional General Fund support required by the District Attorney was the amount needed to fund the unbudgeted overfilled position in that department, and is not considered as an overage. As noted in prior quarters, this position was funded from savings provided by SLOCEA.*

*\*\*The Court Operations' budget contributes to the General Fund because revenues generally exceed expenditures required to support court operations, per the Trial Court Funding Act. In FY 2012-13, actual revenue exceeded the amount projected in the budget, resulting in an additional \$148,672 in contribution to the General Fund at year end.*

As the preceding table indicates, departments were able to realize significant General Fund savings in FY 2012-13. Savings were primarily driven by savings in salary and benefit accounts due to staff vacancies. Other factors that contributed to the overall reduction in General Fund support to departments include significant savings in services and supplies and unanticipated revenue (described below). Additionally, the non-departmental revenue realized was more than \$11.8 million in excess of the amount included in the FY 2012-13 budget primarily due to the sales tax revenue generated from solar construction projects in California Valley. The County expects to receive between \$20-25 million in one-time sales tax revenues from these projects. Excess in non-departmental revenue contributed significantly to the year-end General Fund savings of approximately \$20 million.

#### **Unanticipated revenue received in FY 2012-13:**

##### **Proposition 172 – Half-Cent Sales Tax for Public Safety**

Proposition 172 revenue (the ½ cent sales tax dedicated to Public Safety) is used to partially fund the Sheriff, District Attorney, Probation, and County Fire Departments. Prop 172 ended the year \$1,534,007 or 8% higher than budget due to increased spending activity statewide. This unbudgeted revenue contributed to positive year end budget outcomes for all four departments that receive these funds, with the biggest impact to the Sheriff's Office, which is allocated two-thirds of this revenue each year.

Department	Share	Amount
Sheriff	60%	\$922,551
Probation	16%	\$240,379
DA	13%	\$204,637
County Fire	11%	\$166,441
TOTAL	100%	\$1,534,008

#### **Follow-up on noteworthy issues identified in the prior quarters:**

**Department:** Public Defender  
**Fund Center:** 135  
**Issue:** Unbudgeted expenditures  
**Impact to General Fund:** None

At the end of FY 2012-13, the Public Defender budget was \$27,684 below its adjusted level of General Fund support. At the end of the second quarter, a budget adjustment of \$550,000 from General Fund contingencies was approved for the Public

Defender budget to offset unbudgeted expenses associated with a multiple-defendant murder case. At the end of the third quarter, an additional adjustment of \$50,000 was approved, also from General Fund contingencies, to offset additional unbudgeted expenses incurred in an additional murder case.

**Department:** Behavioral Health  
**Fund Center:** 166  
**Issue:** Disallowed Federal Reimbursement for Mental Health and Mental Health Services Act Medi-Cal claims  
**Potential Impact to General Fund:** approx. \$3.4 million

In the Third Quarter Financial Status Report, staff notified your Board of a potential \$2.1 million shortfall of funds set aside by the Health Agency to cover anticipated findings by the State of overpayment of Medi-Cal reimbursement for mental health services provided to adults. As explained in that report, the State annually audits Medi-Cal claims that

were submitted by the County in previous years. Typically these audits are done on claims that were submitted four years prior to the time of the audit. The purpose of these audits is to validate that the claims are equal to the actual cost to deliver eligible services, up to the State imposed maximum amount. For additional information regarding the claiming process and why the County faces findings of overpayment, please refer back to the Third Quarter Financial Status Report for details.

The Health Agency has completed an analysis of the potential liability for overpayment in FYs 2009-10 through 2012-13 for Medi-Cal mental health services provided to both adults and youth [under the Early and Periodic Screening, Diagnosis and Treatment (EPSDT) program]. The results of their analysis indicates there are currently sufficient funds in the mental health contingent liability accounts to cover estimated overpayments for FY 2009-10 as well as an overpayment of the EPSDT allocation made to the County by the State in FY 2011-12. However, covering this liability will drain all but approximately \$167,000 from the contingent liability accounts – an amount insufficient to cover expected future overpayment findings by the State. An additional \$1 million will be needed by FY 2014-15 to cover an anticipated overpayment finding by the State of \$1.2 million for their audit of FY 2010-11 claims. In addition, another \$2.4 million will be needed by FY 2015-16 to cover anticipated audit findings for FY 2011-12 and 2012-13 for a total of \$3.4 million.

In short, this is a cash flow issue that will need to be addressed in segments over the next few years. The Administrative Office and Health Agency has identified various strategies to address this shortfall including setting aside future FBA from Health Agency budgets (generated through expenditures savings and/or unanticipated revenue), recommending that the Board set aside excess FBA from the General Fund, and/or taking a loan from the General Fund to be repaid over a set period of years to minimize reductions in service levels to the community.

As indicated in the Third Quarter Financial Status Report, Assembly Bill 1297, enacted in 2011, effectively eliminated the State's maximum allowed (or capped) rate for Medi-Cal claims. This bill resulted in a change to the Medi-Cal claiming procedure that will dramatically reduce the potential for submitting claims that are higher than actual costs to deliver services. Once the Health Agency has resolved the \$3.4 million shortfall in liability previously described, the County's financial exposure to overpayment findings by the State should be minimal and able to be absorbed by the Health Agency's budget.

**Department:** Social Services - Foster Care and Adoptions  
**Fund Center:** 181  
**Issue:** \$287,000 in unbudgeted expenditures  
**Potential Impact to General Fund:** None

In the second and third quarters, it was reported that the Department of Social Services expected that the County's share of costs for Foster Care/Adoptions might exceed budgeted levels at year end. At third quarter, the department estimated that the increased share of costs would be

approximately \$287,000. To ensure that this increased cost wouldn't impact the department's level of General Fund support, the Board approved a budget adjustment in the amount of \$286,538, to bring in additional 1991 Realignment dollars to cover the increased expense.

As reported in prior quarters, this expenditure overage is due to several different factors--largely the result of legislative action and court rulings which are beyond the County's control. First, Foster Care caseloads have increased 7.3% over the FY 2011-12 average caseload of 370, and Adoptions caseloads have increased 1.9% over the FY 2011-12 average caseload of 538. Second, in addition to caseload growth, the department is continuing to see a decrease in the percentage of children who qualify as "federally eligible" in the basic Foster Care program. The result is an increase to the County share of costs for Foster Care.

Finally, the implementation of Extended Foster Care (Assembly Bill 12), which extended foster care benefits to youth up to age 21 is also increasing expenditures. The budgetary impacts of this change to benefit eligibility were not known during budget preparation for the current year and as such, the department did not budget for this increased cost. The recommended budget for FY 2013-14 includes funding to cover the increased County share of costs associated with this extended eligibility.

The budget adjustment done earlier in the year to bring in additional 1991 Realignment revenue resulted in no change to the department's adopted level of General Fund support.

**Department:** Social Services – General Assistance  
**Fund Center:** 185  
**Issue:** \$110,259 in unbudgeted expenditures  
**Potential Impact to General Fund:** None

In the third quarter, it was reported that the Department of Social Services expected General Assistance expenditures to exceed budgeted levels by approximately \$110,000 at year end. Fortunately, the department was able to cover the majority of this overage with additional

Supplemental Security Income (SSI) reimbursements. At third quarter, the Board approved a budget adjustment in the amount of \$110,259 to bring in additional SSI reimbursement revenue.

General Assistance is a cash aid program to help needy individuals and families who are not eligible for assistance under other programs. In FY 2012-13, General Assistance caseloads were up 23% compared to the prior year due to the continued down economy, as well as the success of the Benefits-ARCH program which the County recently implemented to assist individuals in applying for SSI benefits. Based on the success that the department has had in securing reimbursement for SSI expenditures, it appears that other agencies may be referring indigent adults to the County. The result of this is that more people have been applying for, and receiving General Assistance benefits. To mitigate the impact of this, the department sponsored a SSI/SSDI Outreach Access and Recovery (SOAR) training to assist other agencies in improving their ability to recoup SSI expenditures, which will hopefully serve to control General Assistance caseloads.

The success of Benefits-ARCH has also caused the department to be more successful in obtaining reimbursement for SSI expenditures. As a result, increased SSI reimbursement revenue helped to offset increased General Assistance expenditures.

**Department:** Airport  
**Fund Center:** 425  
**Topic:** Airport update  
**Potential Impact to General Fund:**  
None

As an Enterprise Fund, the Airport relies on the revenues generated by the Airport to fund its operational and capital expense. Revenue from passenger enplanements on commercial air carriers is a key indicator of the Airport's fiscal health and outlook. The Quarterly Fiscal Report

includes a regular update on the status of the Airport's budget with emphasis on the number of passenger enplanements.

Throughout the first three quarters of the year, the Airport identified that it would use some its cash balance to cover expenses. However, the Airport end of year report for FY 2012-13 identifies that the Airport will not need to use its cash balance as revenues exceeded expenditures by approximately \$139,000. The positive balance was achieved by deferring some expenditures and a refund of over payments related to several years of charges for water service. The Airport discovered that the rate being applied by the City of San Luis Obispo for water service to the Airport was higher than the rate in the agreement between the Airport and the City. This change will also result in ongoing annual savings of approximately \$30,000.

Enplanement levels at the San Luis Obispo County Airport decreased by 1,929 enplanements, or 1.4%, as compared to FY 2011-12. Although the total annual enplanement numbers for the year were lower than the prior year, the decline in enplanements is entirely related to the first two quarters of the year. The last two quarters showed an increase in enplanements as compared to the same time period in FY 2011-12 and reflects a more positive trend for enplanements. The table below compares enplanement levels by quarter from FY 2007-08 through 2012-13.

Enplanements	Q1	Q2	Q3	Q4	Cumulative	% Change
2007-08	51,343	48,784	38,794	43,364	182,285	
2008-09	42,697	32,566	26,866	30,619	132,748	-27%
2009-10	32,968	30,873	27,645	33,666	125,152	-6%
2010-11	36,301	36,128	30,496	36,984	139,909	12%
2011-12	35,631	34,493	30,185	33,935	134,244	-4%
2012-13	35,457	31,850	30,354	34,654	132,315	-1%

The decline in enplanements was due to US Airways downsizing equipment on a route during FY 2012-13. As of June 2013, US Airways upgraded equipment and some frequencies of flights.

The end of year fiscal report for the Airport points to some improvement in the Airport's fiscal status. The successful recruitment of new and/or expanded commercial air service at the Airport could have a significant positive impact on Airport finances. Community leaders and the Airport are working to develop incentives for air carriers to expand their services at the Airport. The results of this effort will be reported back to the Board in fall of this year.



## **Section 2**

### **Position Changes**

During the fourth quarter, April 1, 2013 through June 30, 2013, the following reclass/reorganization changes were approved by the Board of Supervisors. This report also includes a list of all administrative changes approved by the Human Resources Director under the authority of the Board of Supervisors, and the current vacancy statistics.

#### **POSITION ALLOCATION CHANGES MADE BY THE BOARD OF SUPERVISORS:**

##### **Fund Center 136-Sheriff-Coroner-Allocation Change Approved 4/2/13**

Add 1.00 FTE - 00346 Correctional Technician

##### **Fund Center 136-Sheriff-Coroner-Allocation Change Approved 4/16/13**

Add 1.00 FTE - 08973 Sheriff's Forensic Laboratory Specialist

Add 0.50 FTE - 00446 Laboratory Assistant 1/2 time

#### **ADMINISTRATIVE CHANGES MADE BY THE HUMAN RESOURCES DEPARTMENT:**

Fund Center 166-Behavioral Health Effective 5/16/13

Consolidate two .50 FTE Mental Health Therapist positions into 1.0 FTE Mental Health Therapist.

Annual Savings: Benefits only

#### **EMPLOYEE VACANCY RATE**

The County employee vacancy rate as of 6/30/2013 was 5.45%. This equates to 133.50 vacant positions.

**Section 3:**  
**Update on Completed Capital and Maintenance Projects Managed by**  
**General Services**

**I. Fiscal Year 2012-13 Capital and Maintenance Projects Highlights**

- The Completed Capital Projects report identifies a total of 5 capital projects being completed in FY 2012-13. The total amount budgeted to complete the 5 projects was \$5,143,061 and the actual amount expended totaled \$4,846,026, or 94% of the budgeted funding for the projects. No planned capital projects were cancelled during the year.
- The Completed Individual Maintenance Projects report identifies a total of 8 maintenance projects completed in FY 2012-13. The total amount budgeted to complete the 8 projects was \$2,148,690 and the actual amount expended totaled \$1,810,164, or 84% of the budgeted funding for the projects. No planned individual maintenance projects were cancelled during the year.
- The Completed Countywide Maintenance Projects report displays a total of 43 projects for FY 2012-13. The total amount budgeted to complete the 43 projects was \$1,122,880 and the actual amount expended totaled \$991,548 or 88% of the budgeted funding for the projects. One (1) planned Countywide Maintenance project was cancelled during the year.

See the tables that follow this narrative for details.

**II. Capital Projects Fund Center 230**

- Airports – San Luis Obispo – Parking Lot Upgrades (330014)

Project added additional LED parking lot lighting and replaced existing lighting with new LED lighting. Solar powered, wifi enabled parking payment kiosks were also installed throughout the airport parking system.

Final Cost - \$421,280      Funding Source – Loan Tax Reduction Reserve.

- Airports – San Luis Obispo – Enclose Terminal Landing (330015)

Project expanded the existing airport terminal by enclosing an existing access ramp with storefront windows and provided new customer seating. The project modified existing HVAC, lighting, flooring, electrical systems, security systems, and alarm systems.

Final Cost \$142,757      Funding Source – Loan Tax Reduction Reserve.

- Parks – Los Osos – ADA Playground Installation (320042)

Project renovated an existing playground to provide ADA accessible play equipment and accessibility to the playground from the parking lot and surrounding area.

Final Cost \$345,158      Funding Source – General Fund and Grant Funds

- Fire - Creston - Fire Station Site and Design (320008.01)

Project replaced an existing fire station in the Creston area with a larger facility of approximately 6,600 square feet capable of housing three (3) engines and eight (8) staff including. The project included sleeping areas for fire personnel, training area and community space. This project also provided report writing space for the Sheriff.

Final Cost \$3,855,522      Funding Source – Public Facility Fees

- Department of Social Services – San Luis Obispo - Cabling at 3563 Empleo Street (320055)

Project provided current County standard data cabling for 15,121 square feet leased offices at Empleo Street. This was a mid-year requested project.

Final Cost \$81,308      Funding Source – Department of Social Services funds

### **III. Maintenance Projects - Fund Center 200**

1. Probation - Juvenile Services Center - Replace Juvenile Services Center Sinks and Toilets (350096)

Project replaced 13 porcelain sinks and toilets with institutional (penal) grade stainless steel combination sink and toilet units and modified the plumbing to accommodate the new units. The institutional grade combination units provide greater safety as they cannot be broken and used as weapons or in suicide attempts.

Final Cost - \$119,898      Funding Source – General Fund

2. Sheriff - Operations Center - Honor Farm Kitchen Renovation (350053)

Project replaced failed and deteriorated sanitary sewer lines with new larger lines. The project replaced failing and undersized floor drains and replaced sanitary sewer lines in a manner providing increased efficiency, minimizing blockage and impediments to drainage. The project also replaced a deteriorating and failed grease trap with a larger and more efficient structure minimizing over flow and obstruction.

Final Cost \$232,344      Funding Source – General Fund

3. Probation - Juvenile Services Center - Replace Juvenile Hall West and Center Unit Doors (350087)

Project replaced commercial grade doors and locks with institutional grade doors and locks at the Juvenile Hall West and Center Units providing increased security and reduced need for repair and maintenance. The existing doors were subjected to damage by clients and did not operate properly, requiring a high degree of maintenance.

Final Cost \$207,075      Funding Source – General Fund

4. General Government – American Reinvestment and Recovery Act (ARRA) – Energy Efficiency and Conservation Block Grant (EECBG) – Heating Ventilation and Air Conditioning (HVAC) - Various Facilities (350084)

This project, funded through an ARRA EECBG federal grant, replaced inefficient HVAC units throughout County facilities with new high efficiency units providing increased energy savings over the life of the units.

Final Cost \$742,378      Funding Source – Grant Funds

5. Department of Social Services – San Luis Obispo - Higuera St Carpet Install, Phase 2 (350097)

Project replaced carpeting on the second floor of the DSS Offices on South Higuera Street. The project included the removal and reinstallation of Herman Miller modular office furniture to allow for the removal and replacement of carpeting.

Final Cost \$125,631      Funding Source – Department of Social Services funds

6. Public Health - San Luis Obispo - Lab Expansion, Phase 3 (350078)

Project was part of a multi-phase renovation of the Public Health Laboratory. The project remodeled rooms 115 and 116 and included the removal of a bearing wall and structural modifications to provide a more efficient space. The project also updated old cabinetry and countertops, incorporating new electrical and plumbing needs.

Final Cost \$329,670      Funding Source – Grant Funds

7. Parks - Los Osos - Elfin Forest Restoration (350080)

Project replaced worn and damaged deck and toe rail boards and provided stainless steel fasteners to prolong the life of the existing raised decks and viewing platforms located in the Elfin Forest.

Final Cost \$26,720      Funding Source – Parks Funds and Grant Funds

8. Sheriff - County Operations Center - Replace Main Jail Mechanical Room Plumbing and Pumps (350088)

This project replaced failing piping, valves, and pumps at the Main Jail mechanical room. Completing this project maintains the reliability of the jail water supply.

Final Cost \$26,448      Funding Source – General Fund

### FY 2012-13 COMPLETED CAPITAL PROJECTS

<b>Title</b>	<b>Completed Comments</b>	<b>Amount Funded</b>	<b>Final Cost</b>	<b>% Expended</b>	<b>Funding Source</b>
Airports – San Luis Obispo – Parking Lot Upgrades	This project added additional LED parking lot lighting and replaced existing lighting with new LED lighting. Solar powered, wifi enabled parking payment kiosks were also installed throughout the airport parking system.	\$649,950	\$421,280	65%	Loan Tax Reduction Reserve
Airports – San Luis Obispo – Enclose Terminal Landing	This project expanded the existing airport terminal by enclosing an existing access ramp with storefront windows and provided new customer seating. The project modified existing HVAC, lighting, flooring, electrical systems, security systems, and alarm systems.	\$135,000	\$142,757	106%	Loan Tax Reduction Reserve
Parks – Los Osos – ADA Playground Installation	This project renovated an existing playground to provide ADA accessible play equipment and accessibility to the playground from the parking lot and surrounding area.	\$355,323	\$345,158	97%	General Fund and grant funds
Fire - Creston - Fire Station Site and Design	This project replaced an existing fire station in the Creston area with a larger facility approximately 6,600 SF capable of housing 3 engines and 8 staff including. The project included sleeping areas for fire personnel, training area and community space. This project also provided report writing space for the Sheriff.	\$3,919,288	\$3,855,522	98%	Public Facility Fees
Department of Social Services – San Luis Obispo - Cabling at 3563 Empleo Street	This project provided current County standard data cabling for 15,121 SF of DSS leased offices at Empleo Street. This was a mid-year requested project.	\$83,500	\$81,308	97%	Department of Social Services funds
<b>TOTAL</b>		<b>\$5,143,061</b>	<b>\$4,846,026</b>	<b>94%</b>	

### FY 2012-13 COMPLETED MAINTENANCE PROJECTS

Title	Fund Category	Completed Comments	Allocated Funding	PD Final Cost	Difference Actual - Estimated Cost	% of Allocated Funding Expended
Probation - Juvenile Services Center - Replace JSC Sinks and Toilets		This project replaced 13 porcelain sinks and toilets with institutional (penal) grade stainless steel combination sink and toilet units and modified the plumbing to accommodate the new units. The institutional grade combination units provide greater safety as they cannot be broken and used as weapons or in suicide attempts.	\$201,900	\$119,898	-\$82,002	59%
Sheriff - Operations Center - Honor Farm Kitchen Renovation		This project replaced failed and deteriorated sanitary sewer lines with new larger lines. The project replaced failing and undersized floor drains and replaced sanitary sewer lines in a manner providing increased efficiency, minimizing blockage and impediments to drainage. The project also replaced a deteriorating and failed grease trap with a larger and more efficient structure minimizing over flow and obstruction.	\$233,500	\$232,344	-\$1,156	99.5%

<b>Title</b>	<b>Fund Category</b>	<b>Completed Comments</b>	<b>Allocated Funding</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Allocated Funding Expended</b>
Probation - Juvenile Services Center - Replace Juvenile Hall West and Center Unit Doors		This project replaced commercial grade doors and locks with institutional grade at the Juvenile Hall West and Center Units providing increased security and reduced repair and maintenance. The existing doors were subjected to damage by clients and did not operate properly requiring a high degree of maintenance.	\$291,300	\$207,075	-\$84,225	71%
General Government - ARRA - EECBG - HVAC - Various Facilities		This project, funded through an ARRA EECBG federal grant, replaced inefficient HVAC units throughout County facilities with new high efficiency units providing increased energy savings over the life of the units.	\$742,420	\$742,378	-\$42	100%
Department of Social Services - SLO - Higuera St Carpet Install, Phase 2		This project replaced carpeting on the second floor of the DSS Offices on South Higuera Street. The project included the removal and reinstallation of Herman Miller modular office furniture to allow for the removal and replacement of carpeting.	\$202,900	\$125,631	-\$77,269	62%
Health - SLO - Lab Expansion, Phase 3		This project was part of a multi-phase renovation of the Public Health Laboratory. The project remodeled rooms 115 and 116 and included the removal of a bearing wall and structural modifications to provide a more efficient space. The project also updated old cabinetry and countertops, incorporating new	\$329,670	\$329,670	\$0	100%



		electrical and plumbing needs.				
<b>Title</b>	<b>Fund Category</b>	<b>Completed Comments</b>	<b>Allocated Funding</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Allocated Funding Expended</b>
Parks - Los Osos - Elfin Forest Restoration		This project replaced worn and damaged deck and toe rail boards and provided stainless steel fasteners to prolong the life of the existing raised decks and viewing platforms located in the Elfin Forest.	\$27,000	\$26,720	-\$280	99%
Sheriff - County Operations Center - Replace Main Jail Mechanical Room Plumbing and Pumps		This project replaced failing piping, valves, and pumps at the Main Jail mechanical room. Completing this project maintains the reliability of the jail water supply.	\$120,000	\$26,448	-\$93,552	22%
<b>Total</b>			<b>\$255,833</b>	<b>\$254,991</b>	<b>-\$842</b>	<b>100%</b>

## COMPLETED COUNTYWIDE MAINTENANCE PROJECTS

Title	Year Funded	Estimated Cost	PD Final Cost	Difference Actual - Estimated Cost	% of Estimated Cost Expended
Parks - North County - Park Maintenance - Heilmann Park Tennis Courts Resurfacing	2011/2012	\$ 25,000	\$ 24,850	\$ (150)	99%
Parks - South County - Park Maintenance - Nipomo Park - Group Area Improvements	2010/2011	\$ 20,000	\$ 17,181	\$ (2,819)	86%
Parks - South County - Park Maintenance - Nipomo Park Paving	2011/2012	\$ 140,000	\$ 138,559	\$ (1,441)	99%
Parks - East County - Park Maintenance - CW Clarke Pool Deck Surface	2011/2012	\$ 25,000	\$ 19,450	\$ (5,550)	78%
Parks - East County - Park Maintenance - Biddle Park Restroom Roof	2011/2012	\$ 7,500	\$ -	\$ (7,500)	0%
Parks - East County - Park Maintenance - Shandon Park Lighting Installation	2012/2013	\$ 10,000	\$ 9,383	\$ (617)	94%
Countywide ADA Compliance - Health - SLO - Install Public Health ADA Compliant Door Operator	2011/2012	\$ 19,000	\$ 15,833	\$ (3,167)	83%
Countywide ADA Compliance - Health - Grover Beach - Construct ADA Complaint Reception Counter	2012/2013	\$ 31,200	\$ 23,216	\$ (7,984)	74%
Countywide Department Relocations - Human Resources - SLO - Office Reconfiguration	2010/2011	\$ 78,000	\$ 76,832	\$ (1,168)	99%

<b>Title</b>	<b>Year Funded</b>	<b>Estimated Cost</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Estimated Cost Expended</b>
Countywide Department Relocations - BOS- SLO- Reorganize Supervisor Elect Arnold's Office	2012/2013	\$ 2,600	\$ -	\$ (2,600)	0%
Countywide Department Relocations - General Government - SLO - Remodel Auditor's Office	2012/2013	\$ 25,700	\$ 23,210	\$ (2,490)	90%
Countywide Library Renovations - Arroyo Grande - Repair Parking Lot Stairway	2011/2012	\$ 20,000	\$ 5,219	\$ (14,781)	26%
Countywide Library Renovations-SLO-Repair City/County Library Restroom	2012/2013	\$ 77,500	\$ 77,512	\$ 12	100%
Countywide Energy and Water Conservation - General Government - SLO - Downtown Campus Energy Audit	2011/2012	\$ 7,000	\$ 1,771	\$ (5,229)	25%
Countywide Maintenance Projects - COC - Maintenance Cable Purchase	2009/2010	\$ 10,000	\$ 3,068	\$ (6,932)	31%
Countywide Maintenance Projects - SLO - Public Health - Repair Lab Plumbing and HVAC	2011/2012	\$ 10,000	\$ 9,640	\$ (360)	96%
Countywide Maintenance Projects-Health-Paso Robles- Construct ADA Complaint Site Access	2011/2012	\$ 55,000	\$ 53,658	\$ (1,342)	98%
Countywide Maintenance Projects-Airports-SLO-CB&I Septic Field Expansion	2011/2012	\$ 50,000	\$ 35,691	\$ (14,309)	71%
Countywide Maintenance Projects-GSA-IT - Cuesta Peak - Replace HVAC	2011/2012	\$ 13,200	\$ 13,651	\$ 451	103%

<b>Title</b>	<b>Year Funded</b>	<b>Estimated Cost</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Estimated Cost Expended</b>
Countywide Maintenance Projects - Sheriff - COC - Install Honor Farm Fire Alarm Components	2011/2012	\$ 10,000	\$ 8,526	\$ (1,474)	85%
Countywide Maintenance Projects - Sheriff - COC - Repair Sheriff Administration Doors	2011/2012	\$ 15,000	\$ 13,735	\$ (1,265)	92%
Countywide Maintenance Projects - Health - SLO - Repair Health Campus Building Sewer	2011/2012	\$ 5,000	\$ 2,661	\$ (2,339)	53%
Countywide Maintenance Projects - Sheriff - COC - Replace West Housing Control Carpet	2011/2012	\$ 6,300	\$ 6,205	\$ (95)	98%
Countywide Maintenance Projects - Gen Govt - Various - Countywide Elevator Maintenance Audit	2011/2012	\$ 37,000	\$ 35,363	\$ (1,637)	96%
Countywide Maintenance Projects - Sheriff - COC - Install HF SFM required Emergency/Exit Lighting	2011/2012	\$ 10,000	\$ 8,756	\$ (1,244)	88%
Countywide Maintenance Projects - Gen Govt - SLO - Replace NGC Treasurer/Tax Collector's West Window	2011/2012	\$ 7,000	\$ 6,500	\$ (500)	93%
Countywide Maintenance Projects - Gen Govt - SLO - Replace NGC DWP Control Panel	2012/2013	\$ 7,780	\$ 7,780	\$ (0)	100%
Countywide Maintenance Projects - Sheriff - COC - Upgrade West Housing Intercom and Access Electronics	2012/2013	\$ 16,500	\$ 15,517	\$ (983)	94%
Countywide Maintenance Projects - Health - SLO - Remove Health Campus Sewer Lateral and Acid Neutralization Tank	2012/2013	\$ 10,500	\$ 9,445	\$ (1,055)	90%

Countywide Maintenance Projects - Gen Govt - Various - Install No Smoking Signs	2012/2013	\$ 5,000	\$ 3,360	\$ (1,640)	67%
<b>Title</b>	<b>Year Funded</b>	<b>Estimated Cost</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Estimated Cost Expended</b>
Countywide Maintenance Projects - Sheriff - COC - Replace Honor Farm Cooler Floors	2012/2013	\$ 45,000	\$ 31,597	\$ (13,403)	70%
Countywide Maintenance Projects - Gen Govt - SLO - Patch and Slurry Seal Kimball Parking Lots	2012/2013	\$ 25,000	\$ 17,516	\$ (7,484)	70%
Sheriff - County Operations Center - Upgrade West Housing Unit 500 Intercom and Access Electronics	2012/2013	\$ 20,000	\$ 18,815	\$ (1,185)	94%
Countywide Maintenance Projects - Probation - COC - JSC Kitchen Renovation	2012/2013	\$ 59,000	\$ 53,007	\$ (5,993)	90%
Countywide Maintenance Projects - Sheriff - COC - Repair Admin Roof	2012/2013	\$ 6,500	\$ 5,881	\$ (619)	90%
Countywide Maintenance Projects-Fire-Oak Shores-Fire Station Roof Repair and Facility Maintenance	2012/2013	\$ 22,000	\$ 21,557	\$ (443)	98%
Countywide Maintenance Projects - Gen Govt - SLO - Replace Damaged NGC HVAC Fire Dampers	2012/2013	\$ 35,000	\$ 28,601	\$ (6,399)	82%
Countywide Maintenance Projects-GSA-IT - Rocky Butte - Repair Damaged Fencing	2012/2013	\$ 2,100	\$ 2,088	\$ (12)	99%
Countywide Maintenance Projects - DA - COC - Construct Impound Vehicle Storage	2012/2013	\$ 6,000	\$ 3,774	\$ (2,226)	63%
Countywide Maintenance Projects - Gen Govt - COC - Replace PW Sewer Lateral	2012/2013	\$ 8,000	\$ 7,400	\$ (600)	93%
Countywide Maintenance Projects - Sheriff - COC - Install Non slip Jail Shower Flooring	2012/2013	\$ 6,000	\$ 3,512	\$ (2,488)	59%

<b>Title</b>	<b>Year Funded</b>	<b>Estimated Cost</b>	<b>PD Final Cost</b>	<b>Difference Actual - Estimated Cost</b>	<b>% of Estimated Cost Expended</b>
Countywide Maintenance Projects - Sheriff - Creston - Monument Sign Alterations	2012/2013	\$ 1,500	\$ 1,228	\$ (272)	82%
Countywide Maintenance Projects - Corral De Piedra Settlement Agreement	2012/2013	\$ 130,000	\$ 130,000	\$ -	100%
<b>TOTAL</b>		<b>\$1,122,880</b>	<b>\$991,548</b>	<b>-\$131,332</b>	<b>88%</b>

<p style="text-align: center;"><b>Section 4</b> <b>Update on Completed Capital and Maintenance Projects Managed by</b> <b>Public Works</b></p>
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**I. Fiscal Year 2012-2013 Capital & Maintenance Projects Highlights**

- 13 Capital Projects were completed. Expenditures totaled \$27,779,741 or 95% of Amended Funding.
- The Department received the following award:
  - 2013 Project of the Year, Transportation Projects \$5-\$25 Million, Willow Road - Highway 101 Interchange Project, presented by American Public Works Association
- 22 Major Maintenance Projects were completed. Expenditures were \$2,656,585 or 100% of Amended Funding.

**II. Innovations & Major Projects**

- **Willow Road Interchange**

The extension of Willow Road and connection to US Highway 101 was a major circulation project shown in the South County General Plan over the past three decades. This project provided for the construction of an interchange with Highway 101. Funding for this project came from several sources including the South County Road Improvement Fee Account, Prop 1B State-Local Partnership and Local Streets and Roads, Road Fund and State Transportation Improvement Program.

- **Bridge Widening on Price Canyon Road**

The project created a Class II bike lane, by widening the structures over West Corral de Piedra Creek and the Union Pacific Railroad, and improving the roadway approaches to provide eight foot shoulders. Funding for the project came from several sources including the Road Fund, Federal Bridge Funding and Federal Demonstration Funds, as well as a contribution from the PXP Exploration Company towards Bike lanes and the Regional State Highway Account. The project to complete widening to Ormonde Road is funded and scheduled for construction in 2015.

- **Asphalt Concrete Overlay 2011-12**

This project provided for a pavement overlay on Nacimiento Lake Drive from Chimney Rock Road northerly approximately three miles, as well as an additional 0.6 mile segment near the entrance to Heritage Ranch. This project was funded by Proposition 1B and the Road Fund Pavement Management Program.

- **Maria Vista Estates Improvements – Phase 3**

This construction contract provided for the reconstruction of a failed portion of Vista del Rio, installation of subdivision sidewalks, driveway aprons, curb ramps, onsite roadway pavement repairs due to incomplete utility trenching, completion of electrical conduits, and completion of sanitary sewer improvements. Funding for this project came from performance bond settlement proceeds.

- **Rodriguez Bridge Waterline Crossing Fish Passage Improvements**

The completed contract installed a series of rock and log improvements within the Arroyo Grande Creek bed near Rodriguez Bridge to repair and arrest creek scour damage. This project was funded with Flood Control Zone 3 billings. The improvements generally consist of installation of a 225-foot long series of rock pools and channels that provide the following benefits:

- Protection of the concrete encased, 20-inch water pipeline crossing (previously exposed and undermined by scour) that conveys water from Lopez Reservoir to the Lopez Water Treatment Plant; and
- Protection of the wooden Rodriguez Bridge piers (previously at risk from scour damage); and
- Fish passage and habitat enhancement for southern steel head (the undermined pipeline crossing previously acted as fish passage barrier).

- **Harmony Valley Road Plant Establishment**

This project consisted of establishing vegetation mitigation for a project that constructed a southbound left turn pocket on Route 1 at Harmony Valley Road. The vegetation re-establishment included 18 sycamore trees and 62 live oak trees to offset the impact of the removal of several eucalyptus trees for the left turn lane construction. In the wetland area, various willow and berry plants were planted and maintained. The contract for vegetation establishment was done separately from the left turn lane construction due to the nature and length of time of the work. Funding for this project came from the State Transportation Improvement Program.

- **Access Road to Domestic Tank**

The 50,000 gallon domestic water tank at the Lopez Water Treatment Plant is located at the top of a steep hill just north of the plant. This project consisted of designing and constructing a paved access roadway that will provide direct tank access from the Lopez Water Treatment Plant. The roadway was constructed entirely on County property, providing safe, secure and easy access to the domestic water tank. Funding for this project came from Flood Control Zone 3 billings.

- **Chemical Containment Improvements**

This project consisted of the installation of slot drains, drainage piping and two 5,000 gallon containment tanks at each of the three chemical delivery sites at the Lopez Water Treatment Plant. These improvements were constructed to contain chemical spills resulting from chemical delivery spills that breach or occur outside of the plant's secondary containment system. Funding for this project came from Flood Control Zone 3 billings.

- **Terminal Reservoir Inlet Valve Replacement and Controls**

This project included the removal of the existing deteriorated inlet valve, installation of a new flow control valve in the adjacent above ground building, and installation and programming of controls so the valve could be operated through the Supervisory Control and Data Acquisition (SCADA) system. Funding for this project came from Flood Control Zone 3 billings.

- **Intake Erosion Repair**

This project installed a drainage inlet and an at-grade culvert on the west side of a pump station to catch runoff and outlet it onto an existing bedrock area to temporarily stop erosion.



Funding for this project came from the Nacimiento Water Operations and Maintenance budget.

- **Replace Pump and Rail System**

This project installed a rail system to assist with wet-well pump removal for system maintenance. The project occurred in Galaxy Park, Nipomo. This project was funded by County Service Area 1 reserves.

- **Seal Wet Well – Lift Station #4**

The project consisted of digging out soil around Lift Station No. 4 wet well, encapsulating the wet well in concrete and replacing the inside rings. This project was funded by County Service Area 18 sewer rates.

- **Access Road to Existing Tanks**

The project consisted of re-grading and red rocking the existing dirt access road to the County Service Area 10A water storage tank. The project improved access for the operators. Funding for this project came from County Service Area 10A water rates.

### **Operations and Maintenance Projects**

In addition to the budgeted capital programs, several Operations and Maintenance projects have been completed during FY 2012-13. These improvements enhance capacity or extend the life of existing facilities. The projects include:

#### **Utilities Division**

- Mobile Pump for Flood Control, Cambria - \$ 156,000
- Meadow Creek Lagoon Reed management - \$ 59,000
- Equipment Upgrades to County Service Area 23 Water system - \$ 175,000

#### **Transportation Division** (performed by County Crews and specialty contractors)

- Chip seal of 23 miles of the County Road System
- Seven major repairs to County bridges
- Nine miles of thin paving repairs
- 12 Low Impact Drainage site improvements, Los Osos

A table which identifies the completed Capital and Maintenance projects for Fiscal Year 2012-2013 is provided below.

## Los Osos Wastewater Project

Construction of the Los Osos Wastewater Project has been ongoing since May 2012, with the collection system construction almost 40% complete. Design is being completed for the water recycling facility, which will be released for construction bids this fall. The water recycling facility construction will continue through 2015. Individual properties may begin connecting to the completed sewer system after the water recycling facility is operational. There are multiple contracts and programs related to this major capital project that are all progressing on parallel paths. The major components are summarized below.

- Mid Town Site Restoration: The project's Coastal Development Permit (CDP) requires the restoration of the Mid Town Site to a natural state. The major construction was completed in the summer of 2012, with long term site maintenance and monitoring required, especially in the first five years. The restoration work is on-going to the site which prevents erosion, provides habitat and recreation trails, and percolates storm water to the aquifer.
- Low Impact Development (LID) Drainage Improvements: To date, over 12 drainage improvement projects are being completed throughout Los Osos to improve storm water drainage by infiltrating water into the ground. This work is part of the scope of work in the project's CDP, which requires the implementation of LID improvements.
- Collection System: The collection system is divided into three construction contracts which include 42 miles of sewer mains, seven (7) miles of recycled water mains, leachfields, fiber optic communications system, and 21 pump stations to serve the Los Osos community. The pipeline contractors have completed over 15 miles of pipeline and related work. The overall construction schedule is 30 months, with completion planned in early 2015. An important component of the construction phase is a public outreach program to keep residents informed of construction progress and potential neighborhood and traffic impacts. The outreach program includes flyers, door hangers, signage, a website with regularly updated maps and schedules, Twitter social media notifications, information telephone hotline, and a dedicated public liaison.
- Water Conservation Program: A water conservation program is a condition of the project's CDP, and the implementation plan was approved by the Board in October 2012. The CDP requires a goal of reducing indoor consumption to 50 gallons per person per day and a \$5 million budget. A major component of the program is the retrofit of all toilets, showerheads, and faucet fixtures to water efficient standards. Rebates are structured to cover the costs of all fixtures, and as an incentive for early participation, rebates will also cover the cost of installation for the first year of the program. Other conservation measures include water efficiency surveys for each property, washing machine rebates, and public education. The conservation program began in October, 2012 and more than 1,200 homes have complied with the program requirements with approximately 1,500 toilets rebates issued.
- Water Recycling Facility: The planned water recycling facility will treat all wastewater flows to meet CA Title 22 recycled water standards for reuse at multiple sites within the Los Osos community. The facility will have a capacity of 1.2 million gallons per day and storage ponds for up to 50 acre-feet of recycled water. The project will be released for construction bids this fall. The water recycling facility construction will continue through 2015.

- On-lot Lateral Connections: Upon completion of the collection system and water recycling facility in late-2015, the project will be ready for wastewater flows and the connection of individual properties. Each property owner will be responsible for connecting their sewer lateral and abandoning, or re-purposing, their septic system. The connection of the entire community is expected to take one year, prior to and during which, staff will be providing education and technical assistance with construction planning and with securing individual financial assistance. Financial assistance with on-lot costs is expected to include coordination of applications for eligible State and Federal grants and low interest loans for the cost of connection.

The project budget, totaling \$173.4 million, was established in May 2011. The costs are being financed by a combination of State and Federal low interest loans and grants, and the loans will be repaid by Los Osos property owners. To date, the project has secured almost \$18 million in grant funds and is actively seeking several million dollars in additional grants. As a result of the low interest loans and grants, the estimated monthly project costs for a typical single family residence has been reduced from early estimates of \$200 to a current estimate of \$150 per month.

**Exhibit A**  
Project Cost Estimates  
Los Osos Wastewater Project  
As Of 7/31/13

	Item Description	Budget	Costs to Date	Remaining Budget
1	County Financed Pre-Due Diligence costs (through 4/30/2011)	\$ 8,137,210	\$ 8,137,210	\$ -
2	<b>Administration/Preliminary Engineering</b>			
3	Carollo Engineers	\$ 174,562	\$ 164,967	\$ 9,595
4	Meyers Nave...	\$ 26,590	\$ 1,650	\$ 24,940
5	County Staff/Other Direct Costs	\$ 1,744,819	\$ 1,132,972	\$ 611,847
6	Subtotal	\$ 1,945,971	\$ 1,299,589	\$ 646,382
7	Unallocated	\$ -	\$ -	\$ -
8	<b>Total of Administration/Preliminary Engineering</b>	\$ 1,945,971	\$ 1,299,589	\$ 646,382
9	<b>Environmental Permits/Mitigation</b>			
10	Coastal San Luis RCD	\$ 30,361	\$ 6,790	\$ 23,571
11	Brownstein Hyatt Farber Schreck	\$ 25,000	\$ 23,918	\$ 1,082
12	Far Western Anthropological	\$ 921,606	\$ 316,684	\$ 604,922
13	Mid Town Restoration (R. Burke Construction, Inc)	\$ 414,833	\$ 400,762	\$ 14,071
14	Rick Engineering	\$ 89,055	\$ 89,055	\$ -
15	SLO Green Build	\$ 97,075	\$ 57,864	\$ 39,211
16	SLO Starts Plant Propagation	\$ 54,871	\$ 54,871	\$ -
17	SWCA	\$ 56,539	\$ 56,539	\$ 0
18	SWCA	\$ 333,549	\$ 142,023	\$ 191,526
19	Water Conservation	\$ 3,830,000	\$ 555,494	\$ 3,274,506
20	County Staff/Other Direct Costs	\$ 1,400,000	\$ 1,002,065	\$ 397,935
21	Subtotal	\$ 7,252,889	\$ 2,706,065	\$ 4,546,823
22	Unallocated	\$ -	\$ -	\$ -
23	<b>Total of Environmental Permits/Mitigation</b>	\$ 7,252,889	\$ 2,706,065	\$ 4,546,823
24	<b>Collection and Recycled Water - Design and Construction</b>			
25	Camp Dresser & McKee	\$ 6,152,408	\$ 4,913,588	\$ 1,238,820
26	Cardno TBE	\$ 20,659	\$ 20,659	\$ -
27	Collection System Contract - Areas A & D	\$ 28,846,240	\$ 9,983,967	\$ 18,862,273
28	Collection System Contract - Areas B & C	\$ 32,367,500	\$ 12,736,354	\$ 19,631,146
29	Collection System Contract - Pump Stations	\$ 9,544,550	\$ -	\$ 9,544,550
30	HDR Engineering	\$ 7,686,295	\$ 3,657,306	\$ 4,028,989
31	County Staff/Other Direct Costs	\$ 2,600,000	\$ 1,524,347	\$ 1,075,653
32	Subtotal	\$ 87,217,652	\$ 32,836,221	\$ 54,381,432
33	Unallocated	\$ 16,224,348	\$ -	\$ 16,224,348
34	<b>Total of Collection and Recycled Water - Design and Construction</b>	\$ 103,442,000	\$ 32,836,221	\$ 70,605,779
35	<b>Treatment Facility - Design and Construction</b>			
36	Carollo Engineers (Preliminary Design)	\$ 942,669	\$ 785,244	\$ 157,425
37	Carollo Engineers (Final Design)	\$ 3,382,504	\$ 2,727,841	\$ 654,663
38	HDR Engineering	\$ 4,022,979	\$ -	\$ 4,022,979
39	County Staff/Other Direct Costs	\$ 750,000	\$ 254,422	\$ 495,578
40	Subtotal	\$ 9,098,152	\$ 3,767,507	\$ 5,330,645
41	Unallocated	\$ 27,012,008	\$ -	\$ 27,012,008
42	<b>Total of Treatment Facility - Design and Construction</b>	\$ 36,110,160	\$ 3,767,507	\$ 32,342,653
43	<b>Right of Way</b>			
44	Hamner Jewell & Associates	\$ 65,634	\$ 56,857	\$ 8,777
45	Schenberger Taylor...	\$ 66,363	\$ 50,000	\$ 16,363
46	Real Property Acquisition	\$ 2,173,000	\$ 2,172,851	\$ 149
47	Price Postal Parma	\$ 130,000	\$ 100,917	\$ 29,083
48	County Staff/Other Direct Costs	\$ 365,004	\$ 356,119	\$ 8,885
49	Subtotal	\$ 2,800,000	\$ 2,736,744	\$ 63,256
50	Unallocated	\$ -	\$ -	\$ -
51	<b>Total of Right of Way</b>	\$ 2,800,000	\$ 2,736,744	\$ 63,256
52	<b>Subtotal of Project Costs</b>	\$ 159,688,230	\$ 51,483,337	\$ 108,204,893
53	Contingency	\$ 6,311,770	\$ -	\$ 6,311,770
54	SRF Refinance	\$ 6,288,416	\$ 6,288,416	\$ -
55	Interest/Finance Charges	\$ 1,110,000	\$ 1,020,289	\$ 89,711
56	<b>Approved Project Budget (May 17, 2011)</b>	\$ 173,398,416	\$ 58,792,042	\$ 114,606,374

Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
<b>CAPITAL PROJECTS</b>					
<b>FUND 1200000000 - ROADS</b>					
2002/2003	Willow Road Interchange <i>The extension of Willow Road and connection to US Highway 101 was a major circulation project shown in the South County General Plan over the past three decades. This project provided for the construction of an interchange with Highway 101.</i>	19,256,556	17,135,880	17,008,152	99.3%
<b>FUND 1200000000 - ROADS</b>					
2001/2002	Bridge Widening on Price Canyon Road <i>The project created a Class II bike lane, by widening the structures over West Corral de Piedra Creek and the Union Pacific Railroad, and improving the roadway approaches to provide eight foot shoulders.</i>	7,568,061	7,663,060	7,388,752	96.4%
<b>FUND 1200000000 - ROADS</b>					
2011/2012	Asphalt Concrete Overlay 11-12 <i>This project provided for a pavement overlay on Nacimiento Lake Drive from Chimney Rock Road northerly approximately three miles, as well as an additional 0.6 miles segment near the entrance to Heritage Ranch.</i>	1,436,650	1,346,906	1,334,117	99.1%
<b>FUND 1000000000 - GENERAL FUND</b>					
2010/2011	Maria Vista Estates Improvements-Phase 3 <i>This construction contract provided for the reconstruction of a failed portion of Vista del Rio, installation of subdivision sidewalks, driveway aprons, curb ramps, onsite roadway pavement repairs due to incomplete utility trenching, completion of electrical conduits, and completion of sanitary sewer improvements.</i>	1,537,656	1,537,656	815,812	53.1%

**FUND 2200500000 - FLOOD CONTROL ZONE 3**

Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
2007/2008	<p>Rodriguez Bridge Waterline Crossing Fish Passage Improvements</p> <p><i>The completed contract installed a series of rock and log improvements within the Arroyo Grande Creek bed near Rodriguez Bridge to repair and arrest creek scour damage. The improvements generally consist of a 225-foot long series of rock pools and channels that provide the following benefits:</i></p> <ul style="list-style-type: none"> <li><i>• Protection of the concrete encased, 20-inch water pipeline crossing (previously exposed and undermined by scour) that conveys water from Lopez Reservoir to the Lopez Water Treatment Plant; and</i></li> <li><i>• Protection of the wooden Rodriguez Bridge piers (previously at risk from scour damage); and</i></li> <li><i>• Fish passage and habitat enhancement for southern steel head (the undermined pipeline crossing previously acted as fish passage barrier).</i></li> </ul>	854,101	854,101	763,271	89.4%
<b>FUND 1200000000 - ROADS</b>					
2010/2011	<p>Harmony Valley Road Plant Establishment</p> <p><i>This project consisted of establishing vegetation mitigation for a project which construction a southbound left turn pocket on Route 1 at Harmony Valley Road. The vegetation re-establishment included 18 sycamore trees and 62 live oak trees to offset impact of the removal of several eucalyptus trees for the left turn lane construction. In the wetland area, various willow and berry plants were planted and maintained. The contract for vegetation establishment was done separately from the left turn lane construction due to the nature and length of time of the work</i></p>	250,000	250,000	166,108	66.4%
<b>FUND 2200500000 - FLOOD CONTROL ZONE 3</b>					
2011/2012	<p>Access Road to Domestic Tank</p> <p><i>The 50,000 gallon domestic water tank at the Lopez Water Treatment Plant is located at the top of a steep hill just north of the plant. This project consisted of designing and constructing a paved access roadway that will provide direct tank access from the Lopez Water Treatment Plant. The roadway was constructed entirely on County property, providing safe, secure and easy access to the domestic water tank.</i></p>	125,000	125,000	95,774	76.6%
<b>FUND 2200500000 - FLOOD CONTROL ZONE 3</b>					

Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
2011/2012	Chemical Containment Improvements <i>This project consisted of the installation of slot drains, drainage piping and two 5,000 gallon containment tanks at each of the three chemical delivery sites at the Lopez Water Treatment Plant. These improvements were constructed to contain chemical spills resulting from chemical delivery spills that breach or occur outside of the plant's secondary containment system.</i>	65,000	65,000	76,897	118.3%
<b>FUND 2200500000 - FLOOD CONTROL ZONE 3</b>					
2012/2013	Terminal Reservoir Inlet Valve Replacement and Controls <i>This project included the removal of the existing deteriorated inlet valve, installation of a new flow control valve in the adjacent above ground building, and installation and programming of controls so the valve could be operated through the SCADA system.</i>	125,000	125,000	71,486	57.2%
<b>FUND 2200002000 - NACIMIENTO WATER OPERATIONS</b>					
2012/2013	Intake Erosion Repair <i>This project installed a drainage inlet and an at-grade culvert on the west side of a pump station to catch runoff and outlet it onto an existing bedrock area to temporarily stop erosion.</i>	28,000	28,000	24,196	86.4%
<b>FUND 2500000000 - COUNTY SERVICE AREA 1</b>					
2010/2011	Replace Pump/Rail System <i>This project installed a rail system to assist with wet-well pump removal for system maintenance. The project occurred in Galaxy Park, Nipomo.</i>	25,000	25,000	13,924	55.7%
<b>FUND 2503000000 - COUNTY SERVICE AREA 18</b>					
2012/2013	Seal Wet Well - Lift Station #4 <i>The project consisted of digging out soil around Lift Station No. 4 wet well; encapsulating the wet well in concrete and replacing the inside rings.</i>	22,251	22,251	12,995	58.4%

**FUND 2501500000 - COUNTY SERVICE AREA 10A**

Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
2012/2013	Access Road to Existing Tanks <i>The project consisted of re-grading and red rocking the existing dirt access road to the CSA10 water storage tank. The project improved access for the operators.</i>	15,000	15,000	8,257	55.0%
<b>CAPITAL PROJECT TOTALS:</b>		<b>31,308,275</b>	<b>29,192,854</b>	<b>27,779,741</b>	<b>95.2%</b>
<b>MAINTENANCE PROJECTS</b>					
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway grinding, repaving and hot patch work on Orcutt Road to reestablish a safe driving surface.	301,461	301,461	301,461	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway paving and shoulder work on Nacimiento Lake Drive.	261,142	261,142	261,142	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway patching on Park Hill Road.	259,003	259,003	259,003	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway grinding and paving on Monterey Road.	244,178	244,178	244,178	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway patching on Santa Rosa Creek Road.	216,983	216,983	216,983	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway grinding and paving on Avila Beach Drive.	117,143	117,143	117,143	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway grinding and paving on Bethel Road.	103,382	103,382	103,382	100.0%

**FUND 1200000000 - ROADS**



Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
2012/2013	Major roadway paving on Branch Mill Road.	97,216	97,216	97,216	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway paving on Klau Mine Road.	94,573	94,573	94,573	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major hot patch work on Pozo Road.	92,901	92,901	92,901	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Drainage improvements on Camino Caballo.	90,239	90,239	90,239	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major graveling on Moss Lane.	88,409	88,409	88,409	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major grinding and paving on Orcutt Road.	83,779	83,779	83,779	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major roadway paving on Las Tablas Road.	82,043	82,043	82,043	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Replace headwall and reset cap beam on River Road Bridge #2 in San Miguel.	77,680	77,680	77,680	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major spot paving and chip seal prep on South El Pomar Road.	70,470	70,470	70,470	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Roadway paving on Black Lake Canyon Drive.	65,397	65,397	65,397	100.0%
<b>FUND 1200000000 - ROADS</b>					

Yr Funded	Description	Original Funding	Amended Funding	Final Project Cost	Actual%
2012/2013	Roadway paving on Shell Beach Road.	64,277	64,277	64,277	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Roadway grinding and paving on Buckley Road.	62,606	62,606	62,606	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Shoulder work on Riverside Road.	62,490	62,490	62,490	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Major graveling on Exline Road.	60,913	60,913	60,913	100.0%
<b>FUND 1200000000 - ROADS</b>					
2012/2013	Roadway graveling on Villa Creek Road.	60,300	60,300	60,300	100.0%
<b>MAINTENANCE PROJECT TOTALS:</b>		<b>2,656,585</b>	<b>2,656,585</b>	<b>2,656,585</b>	<b>100.0%</b>

## **Section 5**

### **Miscellaneous Financial Issues**

#### **Acceptance of Donated Gift Funds:**

Donations made by individuals and community organizations are accepted by the County and appropriated into the proper departmental budgets on an as needed basis. These donations are used to enhance programs and meet special needs throughout the County. It is recommended that the Board accept donations totaling \$284,599.85 on behalf of the following County Departments, as noted below:

- Cash donations in the amount of \$6,100.35 made to the FC 137- Animal Services gift funds (no budget adjustment is needed).
- An appropriation transfer in the amount of \$54,256 from the Library Gift Trust Fund to the FC 377 - Library operating budget.
- Cash donations in the amount of \$221,797.50 and appropriation transfer in the amount of \$31,797.50 from the Park's Gift Trust Fund to the FC 305 - Parks operating budget.
- An appropriation transfer in the amount of \$650 from the Social Services Gift Trust Fund to the FC 180 - Social Services Administrative operating budget.
- Three iPads valued at approximately \$532 each and two gift cards valued at \$100 each, for a total value of \$1,796, to be used in therapy for special needs children in the Health Agency-California Children Services/Medical Therapy program.

The Board is asked to approve corresponding appropriation adjustments to transfer gift funds into the operating budgets of the Library, Parks and Social Services. Memos from each of the requesting departments are included in Attachment 1.

#### **Discharge of Bad Debt:**

Requests to discharge bad debt are presented to the Board in accordance with Government Code requirements. The action relieves the requesting department from active pursuit of receivables, but does not release the responsible parties from the debt owed. Requests to discharge bad debt are only submitted to the Board for action after an extensive investigation has taken place and the department has reached the conclusion that the debt will not be collected. If a department's collection efforts are unsuccessful, cases are often turned over to the County's contract collection agency. The following request for relief from accountability has been submitted to the Board for consideration.

- Approve a request to discharge \$40,232.42 on behalf of the Fund Center 180- Department of Social Services for client overpayments for the Food Stamps, General Assistance and In-Home Supportive Services programs. A memo from the Department of Social Services is included in Attachment 1.

#### **Miscellaneous:**

- Approve a budget adjustment in the amount of totaling \$22,950 from Library Atascadero Building Expansion Designation and the Library's trust fund to the Atascadero Library Expansion Project budget on behalf of the Atascadero Friends of the Library. This action is a clean-up item that reconciles the Friends' donations to the budget in the Atascadero Library capital project.

- Approve the creation of a new designation, New Government Center Repairs, within FC 230 – Capital Project and approve a budget adjustment in the amount of \$2,500,000 from the Judgment Damages Settlement trust account to the New Government Center Repairs capital project in the amount of \$1,986,400 and to the General Government Building Replacement designation in the amount of \$513,600. In March 2009, the Board authorized County Counsel to file a lawsuit to address the numerous construction defects in the new Government Center, located at 1055 Monterey Street, in San Luis Obispo. The final settlement has been reached bringing the total dollar amount received to \$2,875,000. As part of the FY 2012-13 First Quarter report, \$375,000 of these funds were allocated to County Counsel to continue to pay outside legal counsel and fund the remaining construction lawsuit through the trial phase. On April 10, 2012, the Board approved the creation of a new capital project, New Government Center fire alarm system, and allocated \$513,600 from the General Government Building Replacement designation for this purpose. Staff is recommending these funds be returned to the General Government Replacement designation.

**Section 6**  
**Goals and Performance Measures**

The County's "Results Based Decision Making" initiative is the tool used to identify performance measurements that help to link local government activities and spending to results that benefit the community. Below is a summary of the performance measure results achieved by departments. A complete listing of final Goals and Performance Measures achieved by departments at the conclusion of FY 2012-13 is available in the Clerk-Recorder's Office and on the County's website at

<http://www.slocounty.ca.gov/Assets/AD/PDF/FY+12-13+Q4+Performance+Measures.zip>

**FY 2012-13 Performance Measure Results by Department**

<b>FC #</b>	<b>Department</b>	<b>Total # of FY 12-13 Performance Measures</b>	<b># of Measures Met</b>	<b># of Measures Exceeded</b>	<b># of Measures Not Met</b>	<b># of Measures for which data is not available</b>
100	Board of Supervisors	2	2	0	0	0
104	Administrative Office	6	4	2	0	0
105	Risk Management	10	7	1	2	0
107	Auditor-Controller	6	5	1	0	0
108	Treasurer/Tax Collector	7	5	2	0	0
109	Assessor	4	0	3	1	0
110	Clerk Recorder	5	1	1	3	0
111	County Counsel	7	1	5	1	0
112	Human Resources	5	3	1	1	0
113	General Services	7	0	4	3	0
114	Information Technology	7	3	2	2	0
130	Waste Management	1	0	0	1	0
132	District Attorney	10	0	6	2	2
134	Child Support Services	4	1	3	0	0
135	Public Defender	2	1	0	1	0
136	Sheriff	10	1	4	5	0
137	Animal Services	5	1	1	3	0
138	Emergency Services	5	2	3	0	0
139	Probation	9	1	4	4	0
140	County Fire/CalFire	6	0	4	2	0
141	Ag Commissioner	7	0	3	2	2
142	Planning & Building*	12	3	4	5	0
160	Public Health	11	1	5	3	2
166	Behavioral Health	8	2	3	3	0
180	Social Services	10	3	2	5	0
184	Law Enforcement Medical Care	1	0	1	0	0
186	Veteran Services	3	1	2	0	0
201	Public Works- Special Services	11	2	2	3	4

FC #	Department	Total # of FY 12-13 Performance Measures	# of Measures Met	# of Measures Exceeded	# of Measures Not Met	# of Measures for which data is not available
215	Farm Advisor	4	0	1	3	0
245	Public Works- Roads	6	1	4	1	0
275	Organizational Development	1	1	0	0	0
305	Parks	4	0	3	1	0
350	County Medical Services Program	3	0	2	1	0
375	Driving Under the Influence	3	0	2	1	0
377	Library	6	2	2	1	1
405	Public Works	2	0	1	1	0
407	Fleet Services	3	1	2	0	0
425	Airports	4	1	3	0	0
427	Golf Courses	4	1	2	1	0

\* Note - Planning and Building has one performance measure (measure #2) which has eight sub measures.

<b>Total</b>	221	57	91	62	11
<b>Percent of Total</b>		25.79%	41.18%	28.05%	4.98%

Out of a total of 221 measures, 26% (57) were met, 42% (91) exceeded their targets, and 28% (62) did not meet their targets. No data available to report on 5% (11) of the measures, which is largely due to County or comparative data not yet being available from the State. The performance measure results listed on the table above were determined precisely—measures were listed as ‘met’ only if actual results matched the target exactly and measures were listed as ‘exceeded’ or ‘not met’ even if there was very slight (i.e. 0.10%) variation from the adopted target. This method of evaluation and determination allows for no variation from very specific targets and explains why only 28% of measures were “met.” FY 2012-13 performance measure results are generally consistent with results from prior years, although there is an increased number of measures that are “met” or “exceeded”, compared to the prior year. Much of the improvement is related to an improving economy.

The discussion below highlights some of the performance measures that, as noted above, can be found on the County’s website or in the Clerk Recorder’s Office.

### **County’s Financial Health and Stability**

As discussed earlier in the report, FY 2012-13 represented year five of the County’s “Seven Year Pain Plan” during which the County has closed a structural gap of just under \$80 million. Although the economic downturn has been a challenge, the County has fared well, relative to other counties throughout the State. This is largely due to the County’s relative fiscal stability, as represented in the performance measures of several different departments including:

- The Administrative Office has a measure which tracks the ratio of General Fund backed annual debt service to the annual General Fund budget. The County’s target follows industry standard, and is to keep this ratio below 5%. Despite several years of budget difficulties, the County has been able to consistently meet this target. FY 2012-13 results show that the County slightly

exceeded its set target of 3.5%, with a ratio of 3.3%. A ratio under 5% is considered favorable by bond rating agencies and indicates that the County manages its debt well.

- The Auditor-Controller has two measures which track the results of audits performed by outside auditors. These measures target clean or favorable audits on the Countywide Cost Allocation Plan and the Comprehensive Annual Financial Report (CAFR), and have consistently been met, which helps to assure the public and investors that the County's financial statements are reliable and accurate.
- The Treasurer Tax Collector has a measure which relates to the credit rating of the Treasury pool. Through the economic downturn, the County consistently received the highest ("AAA/VI") rating available from Fitch Ratings, Inc. This credit rating ensures the investors that the County pays its financial obligations as well as meets all safety and liquidity goals for the Treasury investment pool. Another of the department's measures pertains to the percentage of time the internal quarterly cash procedures and the annual County Treasury audits receive a result of "no findings". "No findings" audits certify that public funds in the County Treasury are properly managed, safeguarded and controlled.

### **Departmental Highlights**

**Behavioral Health:** This division of the Health Agency has a total of eight performance measures which measure both the volume and quality of services provided to some of the County's most vulnerable residents. One measure relates to the number of treatment days for youth placed in out-of-county group homes. Actual days came in 14% lower than the set target of 2,200 which resulted in reduced expenses. This was achieved by providing wrap-around services and either keeping the child in their home or placing them locally in a lower level care situation.

**Clerk-Recorder:** The Clerk-Recorder has several measures which relate to the efficiency and cost effectiveness of conducting elections. One of the measures for the Election Division measures the cost to issue each vote-by-mail ballot. The adopted target for this measure was \$2.10 per ballot. The actual result achieved was \$1.93, a decrease of \$0.17 or 8%. Technology has had an impact on this labor intensive process. Since the introduction of technology and other efficiencies, the per ballot costs have decreased from \$4.11 (in 1998) to \$1.93. Additionally, the \$1.93 per ballot is \$0.93 less than our nearest county neighbor's cost of \$2.86 per ballot.

While the above measure is an improvement, the measure for the average cost of conducting a countywide election per registered voter did not meet the targeted cost of \$4.00 per registered voter. While the \$4.79 per registered voter is above the target, it still is far below our nearest county neighbor's cost of \$7.97 per registered voter. The increase in costs is due to the unanticipated 10,000 voters who registered for the Presidential General election during the last 60 days leading up to the election.

**Probation:** As part of the 2011 Public Safety Realignment (AB 109), the Probation Department now supervises Post Release Community Supervision (PRCS) offenders. These offenders are adult felons who were sentenced to state prison for a non-violent, non-serious, non-sex offense and who have been released into the supervision of the County Probation Department, rather than State Parole. In FY 2012-13, the first full year of supervision for this new population, only 3% (5 of 170) of PRCS offenders received a new prison sentence, compared to a rate of 15% for State Parole in 2010, the last full year before Realignment went into effect.

**Roads:** Roads has two measures which relate to the number of collisions on County roads. For rural roads, Public Works reported 148 collisions per 100 million miles traveled, which is a decrease in collisions of approximately 13% from the target of 170. The County's rate remains 21% below the State average of 189. For suburban roads, 172 collisions were reported, a decrease of 31% when compared to the set target of 248. The State rate is an average of 278. These results are attributed to improvements such as improved signage, striping, or traffic signal adjustments.

Through the Roads performance measures, Public Works also reports that for all roads, the Pavement Condition Index (PCI), which measures the useful life of pavement, met the target of 60 PCI. However, individually, there have been some improvements – arterial roads 64 to 68 PCI; collector roads 58 to 60 PCI; minor/local roads 58 to 63 PCI; and collector roads in the North County, while still having the lowest PCI, improved from 54 to 58 PCI.

**Sheriff-Coroner:** As noted in prior reports to your Board, the impact to the County Jail from AB 109, the Public Safety Realignment bill passed in 2011, has been significant. Lower level felons are now serving longer sentences in County Jail, and as a result, the average population of the Jail has increased from approximately 558 in FY 2010-11, the year before Realignment was implemented, to 753 in FY 2012-13, a 35% increase. One impact of this is an increase in the number of physical altercations between inmates. In FY 2010-11, there were an average of 8 altercations per month or 1.4 altercations per 100 inmates. In FY 2012-13, there were an average of 13 altercations per month or 1.7 per 100 inmates--a 62% increase in the average number of per month, and a 20% rate of increase per 100 inmates.